



# A Year of Impact and Innovation.

Yale New Haven Hospital Annual Report | **2025**

YaleNewHaven**Health**  
Yale New Haven Hospital

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**Katherine Heilpern, MD**  
President

## Dear Friends and Colleagues,

At Yale New Haven Hospital, 2025 was a year marked by meaningful impact – for our patients and families, our community, and our continued journey of change and innovation.

Throughout this year of change, what remained constant were our standards of excellence, our commitment to compassionate patient care, and our drive to lead innovative medical breakthroughs – ensuring we continue to thrive in an ever-evolving landscape.

We maintained our momentum through growth, strategic planning and bold innovation. In this report, you will see a snapshot of the hospital’s growth in terms of physical space as well as programs and initiatives created to advance patient care.

As I conclude my second year leading this remarkable organization, I am humbled by the excellence and resilience of our staff, our extraordinary clinicians, the loyal investment of our donors, and the vital oversight of our Board of Trustees. We look forward to the great things that lie ahead as we move forward with tenacity, responding to the challenge, embracing the changes and providing transformative, innovative patient care.

Sincerely,

A handwritten signature in black ink that reads "Katherine Heilpern, MD". The signature is fluid and cursive, with the initials "KH" being particularly prominent.

Katherine Heilpern, MD  
President, Yale New Haven Hospital  
Executive Vice President, Yale New Haven Health

# Overview and Mission

## Yale New Haven Hospital (YNHH) is the flagship hospital of Yale New Haven Health.

Founded in 1826 as a charitable institution for the care of the poor, YNHH has evolved into a 1,541-bed private, nonprofit, teaching hospital that ranks among the premier medical centers in the nation.

Well-known for programs in cancer, heart and vascular, pediatrics, psychiatry and transplantation, YNHH is the largest acute-care provider in southern Connecticut and one of the Northeast's major referral centers. YNHH has two New Haven-based inpatient campuses and also includes Yale New Haven Children's Hospital, Smilow Cancer Hospital at Yale New Haven and Yale New Haven Psychiatric Hospital. YNHH is the primary teaching hospital for Yale School of Medicine.

### Mission

Yale New Haven Hospital is committed to innovation and excellence in patient care, teaching, research and service to our communities.

### Financial Performance

**\$5.62 billion**

Total Assets

**\$5.17 billion**

Net Revenue

### Across the Hospital

**15,311**

Employees

**5,946**

Medical Staff  
(active attending,  
residents and fellows)



### Patient Care

**1,541**

Beds

**71,368**

Inpatient Visits

**1,687,094**

Outpatient Encounters (excluding ED visits)

**173,415**

Emergency Department Visits



### 2024 YNHH Community Benefit Report



**\$569,029,474**

Five ways Yale New Haven Hospital used this total dollar amount to benefit our community

- Guaranteeing Access to Care
- Advancing Careers in Health Care
- Promoting Health & Wellness
- Building Stronger Neighborhoods
- Creating a Healthier Community

# Clinical Excellence

## Cancer Care

### Against All Odds: How a patient overcame prostate cancer with a life-saving treatment

When Stefan Rentsch, a 69-year-old retired engineer, experienced severe pain when urinating, he rushed to his local hospital (in Michigan) emergency room. Soon after, Rentsch was diagnosed with metastatic prostate cancer and became catheter dependent. He sought several local opinions from nearby hospitals; however, all local doctors wanted to do radiation, whereas he preferred surgery.

Rentsch began researching alternate options and found a clinical trial Yale School of Medicine was conducting on the benefits of prostate removal, lymph nodes and tissues. Within 30 minutes of him emailing to be considered, Isaac Yi Kim, MD, chief of Urology, Yale New Haven Hospital, and chair of Urology, Yale School of Medicine, called Rentsch to discuss his situation.

“Dr. Kim was the only surgeon I could identify in the United States offering prostatectomy to me within a clinical trial setting,” added Rentsch before making the 900+ mile trip from Michigan to Yale New Haven Hospital for a physical examination and then for surgery performed at Smilow Cancer Hospital.

Now tube-free and not reliant on a catheter to urinate, Rentsch is back to his normal exercise levels, lifting weights and walking and his favorite hobby, boating. Rentsch’s story is just one example of how innovative oncology and cancer care at Yale New Haven is changing lives.

Cancer care at Smilow Cancer Hospital and Yale Cancer Center included many other breakthroughs including Yale New Haven’s partnership with Hartford Healthcare on the Connecticut Proton Therapy Center, scheduled to open in late 2026. Only a few facilities in the Northeast offer this advanced therapy, which uses a high-energy beam of protons to irradiate solid cancer tumors.

Additionally, 2025 saw the development of the state-of-the-art biologically guided RT program on the Reflexion PET/CT Linac, including delivery of first in world single-plan, multimodality radiotherapy treatment; the installation of four new linear accelerators for cancer treatment; and an East Coast first – a mobile linear accelerator, part of the first and only ASTRO APEX-accredited Radiation Oncology program in Connecticut.



**Stefan Rentsch and his wife in the YNHH atrium five days after his surgery.**

## Neurosurgery and Stroke

### A young stroke survivor found hope and healing at Yale New Haven Hospital

One evening at home, it started with a headache – one so fierce it stopped 23-year-old Vincent Zelinsky in his tracks. Then, he felt an alarming wave of numbness creeping through his body. The left side of his body tingled, then went numb. He called 911. When paramedics arrived, **Zelinsky** had lost vision in his left eye and all feeling on the left side of his body from a massive stroke.

Rushed to Yale New Haven Hospital, Zelinsky was met by Charles Matouk, MD, chief, Neurovascular Surgery at YNHH, associate professor, Neurosurgery, and vice chair of Clinical Affairs, Yale School of Medicine, who diagnosed him with an arteriovenous malformation (AVM), a tangle of abnormal blood vessels. These blood vessels bypass the normal capillary network that connects arteries and veins directly.

Zelinsky was quickly transported to surgery. If not treated immediately, his AVM could have led to uncontrolled bleeding, paralysis or death. Dr. Matouk placed an external ventricular drain

in Zelinsky's skull to drain cerebrospinal fluid. After about 10 days in intensive care, Vincent admitted that while his time at YNHH was a blur, he was sure about one thing... "I owe half of my life to Yale New Haven Hospital!"

Treatment for AVM is one of many potentially life-saving procedures to treat stroke and other neurological challenges for our patients.

Milestones in neurosurgery during 2025 also included the launch of a groundbreaking stroke intervention called VIVISTIM to enhance rehabilitation therapy for stroke survivors. The FDA-approved treatment combines vagus nerve stimulation with rehabilitation exercises to improve arm and hand function in stroke survivors. It also promotes recovery of speech after neurological injury.

Also in Neurology, the Joint Commission recertified the York Street Campus of YNHH as a Comprehensive Stroke Center. Plus, Yale New Haven Hospital was proud to secure \$50 million in funding for the ARIA project for autism research and brain mapping.



Zelinsky recovers from his procedure to treat a massive stroke.

## Heart and Vascular Center

### BATMAN – the superhero of heart and vascular procedures

Balloon-Assisted Translocation of the Mitral Anterior Leaflet, commonly called BATMAN, is a novel new surgical procedure offered through the Heart and Vascular Center at Yale New Haven Hospital. It treats severe mitral valve regurgitation in patients unable to have open-heart surgery.

Mitral regurgitation (MR) is the most common heart valve disease. It occurs when the mitral valve between the heart's top and bottom left chambers doesn't close all the way. With the BATMAN minimally invasive procedure, physicians insert a catheter with a deflated balloon into the blood vessels of a patient's leg and thread it to the mitral valve. The physician then uses the balloon to reposition one of the leaflets (flaps) that make up the mitral valve. The technique ensures the valve closes all the way and reduces regurgitation.

The patient who received the inaugural BATMAN procedure at YNHH was discharged two days later. The team's successful execution of this advanced treatment underscores YNHH's commitment to pioneering cardiac care as an academic health system.

**A series of HVC Firsts:** In true pioneering Yale New Haven fashion, the HVC team led the way in new clinical innovations and celebrated a series of firsts in 2025:

- The **first** in the state to perform the BATMAN procedure
- Installation of one of the **first** 48cm Siemens Trinion PET CTs in the country
- Performed Connecticut's **first** TAMBE (Thoracoabdominal Branch Endoprosthesis) procedure used to treat complex aortic aneurysms
- Performed the **first** robotic multi arterial Coronary Artery Bypass Grafting (CABG) treatment for coronary artery disease in the northeast United States
- Performed the **first** procedure in Connecticut using the EVOQUE tricuspid valve replacement system to treat severe tricuspid valve regurgitation



YNHH's HVC physicians were the first in the state to perform the BATMAN procedure.



The Heart and Vascular Center marked a milestone in treating severe tricuspid valve regurgitation at Yale New Haven Hospital.

## Plastic and Reconstructive Surgery

....and the “firsts” continue. In 2025, Yale New Haven Hospital became the first in New England to use the Symani Surgical System robot for microsurgery and super microsurgery.

Designed to treat complex conditions involving reconstructive surgery, lymphatic surgery, peripheral nerve repair and trauma, the robot allows surgeons to work with finer precision, helping to protect vessels and reduce trauma and the risk of adverse events.



Hospital leaders with the Symani Robot.

## Transplantation

### Woman’s journey through illness ends in life-saving liver transplant

It started with stomach issues and severe weight loss. In 2014, Erika Farrell went to test for Crohn’s Disease. The bloodwork results revealed her liver function was abnormal, and the biopsy led doctors to diagnose Farrell with primary sclerosing cholangitis (PSC), a chronic disease and autoimmune hepatitis, a condition which causes inflammation and damage.

“I had absolutely no energy at all. I was very itchy all over my body. I had frequent blood infections which led me to be on intravenous antibiotics for a long period of time,” said Farrell.

More recently, doctors determined Farrell’s repeated blood infections pointed to the need for a liver transplant. Yale New Haven Health is the only health system in the state that carries a living donor liver transplant program, and fortunately, a match was found for Farrell after six months.

By the time a donor was confirmed, Farrell’s entire liver was enlarged and green because of cholestasis and the tissues around the liver were very inflamed. Farrell’s living donor transplant was a success.

Farrell’s transplant and recovery is just one of – well – 750 amazing stories about liver transplants at Yale New Haven Hospital as YNHH’s liver transplant program reached the major milestone of performing 750 liver transplants since its inception.



Erika Farrell recovering at Yale New Haven Hospital.

## Yale New Haven Children’s Hospital

Yale New Haven Children’s Hospital’s (YNHCH) advanced approach to treatments, innovative research and focus on emotional needs ensures each child gets the highest level of care. See examples of just a few of the breakthroughs at YNHCH in 2025.

### Powering Breakthroughs in Orthopedic Surgical Precision

When Amelia injured her arm practicing gymnastics, she broke both bones in her forearm. After emergency surgery, her bones healed in the wrong position, leaving her unable to fully straighten or rotate her arm. The injury made everyday activities, and her love for gymnastics, painful and difficult.

That’s when Amelia was referred to Lisa Lattanza, MD, chief of Orthopedic Surgery, Yale New Haven Hospital, and chair of the Department of Orthopaedic Surgery and Rehabilitation, Yale School of Medicine. Dr. Lattanza worked side-by-side with Alyssa Glennon, engineer, to design personalized surgical plans using advanced imaging and 3D modeling. With the help of this innovative technology, Amelia’s care team was able to virtually reconstruct her arm and precisely correct the bone deformity during surgery. The results were life changing. This groundbreaking collaboration between engineering and orthopedic surgery is helping patients like Amelia move again with confidence and live without limits.

Other Yale New Haven Children’s Hospital accomplishments included YNHCH’s pediatric Intensive Care Units winning the excellence in the workplace award from the Connecticut Hospital Association and the pediatric epilepsy program achieving the highest level (level 4) National Association of Epilepsy center status.



Amelia regained full range of motion, rebuilt her strength and returned to gymnastics pain-free.

### Fetal Care Center

Yale New Haven Children’s Hospital’s Fetal Care Center brings together a team of leading experts in maternal-fetal medicine and other pediatric specialties to customize comprehensive care plans for pregnant patients and their developing babies who require specialized medical and surgical care while in the womb or interventions after birth. The Fetal Care Center’s amazing outcomes in 2025 included Baby Lindsey’s story.



When Libby Lindsey first learned her newborn would be born with a lymphatic malformation near her shoulder, she was left with uncertainty and fear for her baby’s future. Lymphatic malformation is a rare, non-malignant congenital condition characterized by the abnormal development of the lymphatic system, leading to the formation of fluid-filled sacs (cysts). These malformations can occur in various parts of the body causing disfigurement, swelling, pain or functional impairment.

Lindsey’s baby girl, otherwise healthy, was born with a cyst that was about the size of a lemon near her shoulder. The affected side of her shoulder was drooping and she wasn’t moving her neck in a full range of motion. With the uncertainty about the long-term impact on the infant’s development and breathing, the team decided to address the cyst sooner rather than later, when she was only three days old.

Stacey Bass, MD, PhD, co-chief of Interventional Radiology, medical director for Pediatric Interventional Radiology and director of the YNHCH Vascular Anomalies Program, and team performed a procedure called “sclerotherapy”, injecting medication to help stop the cyst from accumulating fluid, causing it to eventually shrivel. After two days of sclerotherapy, Baby Girl Lindsey went home with her family.

Other significant accomplishments included fetal cardiac intervention. A fetus diagnosed with advanced heart block required immediate intervention after birth. The pediatric electrophysiology team placed a “mini” pacemaker in the newborn. In a neonatal thoracic surgery case, a newborn needed a significant lung mass removed within the first hour of life. The team coordinated a cesarean delivery followed by pediatric surgical lung resection in adjacent operating rooms.

Notably, Yale New Haven Children’s Hospital has the only cardiac program in the state of Connecticut offering pediatric heart transplantation. The children’s hospital performs better than its peers in post-transplant outcomes, maintaining a 100 percent survival rate for the population.

# Operational Growth and Professional Excellence

## Nursing

Nearly 5,500 Yale New Haven Hospital nurses care for our patients. Our nurses are leaders and innovators who are advancing nursing practice, improving patient outcomes and conducting research that is changing health care in our region, the nation and beyond.

Their dedication results in stronger collaboration, improved communication with colleagues and patients, and an intense focus on patient care. Nursing is ever evolving and Yale New Haven Hospital continues to stay on the forefront of providing ground-breaking care.

In early 2025, YNHH welcomed Courtney Vose, DNP, RN, as its new chief nursing officer. YNHH President Katherine Heiplern, MD, described Dr. Vose as an outstanding nurse leader who consistently achieved top-tier nursing and hospital outcomes.

YNHH introduced nurses and patients to Virtual Nursing. “Virtual” nurses use telehealth monitors in patient rooms to communicate

with patients virtually. The expansion of this virtual care model to inpatient care has opened major opportunities for nurses. With a pilot of 400 beds, virtual nurses partner with the bedside team to support patient admission and discharge, giving nurses the opportunity to continue practicing and providing patient care without the physical demands at the bedside.

YNHCH’s Pediatric Intensive Care and Pediatric Cardiac Intensive Care units won the Connecticut Nurses Association’s Excellence in the Workplace award, which recognizes workplace environments that empower nurses and promote professional autonomy in nursing practice.

YNHH also received the American Nurses Credentialing Center (ANCC) Magnet Prize, sponsored by Press Ganey. The award is presented to a Magnet designated organization whose care delivery team initiative best represents exemplary achievements in patient care services.

Speaking of Magnet, YNHH continued on the Magnet journey as staff applied to the ANCC for its fourth Magnet Recognition, the highest nursing honor a hospital can receive. (YNHH was reaccredited as a Magnet hospital in February 2026).



**Newsweek ranks YNHH's Inpatient Rehabilitation Unit eighth in Northeast. Located at the Milford Campus of Bridgeport Hospital, the facility treats patients recuperating from the most severe illnesses or injuries.**



**YNHCH's Pediatric Intensive Care and Pediatric Cardiac Intensive Care units won the Connecticut Nurses Association's Excellence in the Workplace award.**

## New buildings, new spaces

At the Adams Neurosciences Center (ANC) at Yale New Haven Hospital, scheduled to open in 2027, advanced science and compassionate care will come together to bring hope to patients and families facing complex neurological and neurosurgical conditions. YNHH broke ground on the \$838 million, 505,000 square foot project in 2022 and work on the ANC continued in earnest throughout 2025.

### Top It Off!



Crews placed the final ceremonial steel beams atop the Adams Neurosciences Center. The topping-off ceremony marked a major milestone in the \$838 million project.

### From Rendering to Reality



With the curtain walls complete the impressive structure became a reality.

### New RBI Suite



YNHH celebrated the new Radiology and Biomedical Imaging (RBI) suite at the Saint Raphael Campus, which includes only the second in Connecticut Shimadzu Intelli-C™ radiology fluoroscopy system.

### Emergency Department celebrates new digs



Hospital leaders and staff celebrated the opening of a new section of the Emergency Department at the Saint Raphael Campus, featuring a new waiting area, triage and low-acuity bays. When the project is finished in 2027, the ED will have expanded from 29,350 to 53,250 square feet and from 49 to 91 beds.

## New technology

### Symposium explores AI as a driver in healthcare solutions

YNHH joined Yale New Haven Health to host the Health AI Symposium bringing together healthcare executives, AI innovators, clinicians and policymakers to explore how AI is transforming the delivery of care. The symposium featured the Health AI Championship Pitch Competition, where hospitals across Connecticut submitted their AI-driven solutions for the opportunity to be awarded up to \$100,000 in funding.

The health system also introduced Copilot Chat AI to employees, who can use the tool to help answer questions, generate ideas, summarize files and perform tasks.

Epic Secure Chat, another tech tool introduced to employees, replaced the Mobile Heartbeat application for messaging and calling on mobile devices and desktops.

## Patient, visitor and staff safety

### New screening equipment for patients and visitors

Committed to providing a safe, secure environment for patients, visitors and employees, YNHH recently installed AI-enabled weapons detection systems at select entrances, beginning with the Emergency Departments. When visitors and patients arrive, Safety and Security officers direct them through the screening. People in possession of any weapons must remove the items from hospital property before they can visit.

### New visitor badges help enhance security

Visitor badges saw a revamp as YNHH implemented a new visitor badge process replacing stickers with wearable badge cards. The new visitor badges address concerns regarding safety, cleanliness, durability and visibility.



Patient experience ambassadors show an example of a new visitor badge.

## Quality and safety

### The Care Signature Board

Quality & Safety hosted “Yale New Haven Hospital’s Every Day, Every Patient, Everyone: The Care Signature Board Kickoff” event, an important milestone in the continued journey to advance Yale New Haven’s Care Signature. The boards, a foundational tool in daily management, provide a consistent, visual way to monitor and improve performance at the unit and department levels.

### YNHCH Emergency Department earns Lantern Award

Yale New Haven Children’s Hospital’s Emergency Department earned the 2025 Emergency Nurses Association Lantern Award – a prestigious recognition highlighting the department’s commitment to quality, safety, a healthy work environment and its innovative practices in emergency care.



### 1,000 Day Club welcomes more units

Several hospital units joined the 1,000-day club for going 1,000+ days without a CAUTI (Catheter-Associated Urinary Tract Infection) or CLABSI (Central Line-Associated Bloodstream Infection).



The Center for Restorative Care for Older Adults unit (Verdi 4 West) was one of several units that joined the “1,000 Day Club,” after surpassing 1,000 days without a CLABSI.

# Philanthropy

## The Heart of Our Momentum: Philanthropy at Yale New Haven Hospital

At Yale New Haven Hospital, progress in care often begins with a simple yet powerful act of generosity, someone believing that patients and families deserve the very best, today and in the future. This year, that belief was expressed by more than 26,000 donors whose extraordinary commitment generated over \$52 million to enhance patient care.

Philanthropy is more than a contribution; it is a signal of trust. It tells every patient who walks through our doors that they will be met by clinicians equipped with leading edge tools and teams empowered to push what's possible in medicine. It fuels innovation across our highest priorities, Neurosciences, Cancer, Heart and Vascular, and Children's Health, so breakthroughs move from concept into care faster and with greater reach.

Philanthropy is helping shape the future of brain and spine care. Donor support is advancing the Adams Neurosciences Center, a unified home that will strengthen advanced stroke care, expand neuro rehabilitation, and power research that deepens our understanding of the brain. This transformative center will bring teams together in new ways, enhancing coordination and elevating

care for patients facing complex neurological conditions. Most importantly, it ensures that when seconds matter, our teams have the technology, precision, and integrated environment needed to save function – and lives.

Generosity lays the groundwork for hope at every stage of the cancer journey. Philanthropy expressed powerfully through the personal support of thousands of donors and through events like the Closer to Free Ride help deliver next generation technologies to patients. This personalizes care through expert navigation and subspecialty support and accelerates clinical research so future therapies reach patients sooner.

In Heart and Vascular care, philanthropy powers teams with advanced imaging and procedural innovations, expands programs that treat the most complex cardiac conditions, and supports a continuum of care that begins in the emergency department and continues to care for patients at home. With this charitable support, more people receive the right care at the right time – with minimal invasiveness, greater precision, and better outcomes.

Generosity safeguards possibility for children and families. Donor support advances fetal care, pediatric surgery, pediatric cardiac and epilepsy programs, and lifesaving therapies for rare and complex conditions. It sustains a child and family centered environment that reminds every young patient: you are safe, you are seen, and we are with you.



Supporters at the Donor Appreciation Event.



Donors at the Bids and Bites fundraiser event.

## A Community of Generosity

Progress at Yale New Haven Hospital is powered by generosity in all its forms – from peer to peer fundraising such as the Closer to Free Ride and community led events, to annual, major, transformational, and planned gifts. Whether a gift is made in honor, in gratitude, or as an investment in the future, each one expands what is possible for our patients and for the people who care for them.

Philanthropy enables teams to spend more time listening and personalizing care. It brings clinical trials and advanced therapies closer to home, reducing travel and time away from work and family. It supports programs like patient navigation, social work, behavioral health, and survivorship – caring for the whole person.

The spirit of giving also strengthens the clinicians and staff who deliver that care. Donor support fuels professional development,

helps recruit and retain exceptional clinicians, and fosters the collaborative, innovative culture that defines Yale New Haven Hospital.

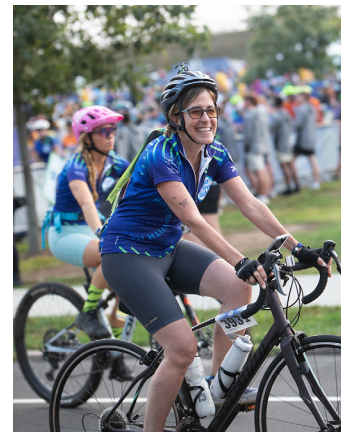
We are entering a defining moment as we transition to our next century of care. With continued philanthropic partnership, we will advance precision care in Neurosciences, bring next generation cancer therapies to more patients, pioneer minimally invasive solutions in Heart and Vascular medicine, and expand the frontiers of Children's Health so that kids and families can count on the very best care – right here.

Philanthropy is not simply funding programs; it is shaping what's possible in patient care at Yale New Haven Hospital.

### Closer to Free Ride raised a recording-breaking \$4 million for cancer care and research.



YNHH employees were well represented at the 15th annual Closer to Free Ride. Each year, riders gather at New Haven's Yale Bowl to officially kick off the event.



Employees and physicians from throughout YNHH supported the Closer to Free event as riders, volunteers and donors.

# Community Impact

## Yale New Haven Hospital in the Community

From health fairs to community events to providing health information through a speaker series, YNHH and its employees are well integrated into the Greater New Haven community.

Community initiatives include volunteering in Special Olympics of CT annual games in New Haven; hosting the weekly Walk and Talk with a Doc program on Saturdays throughout spring and summer; packing grocery bags to support students and families during spring recess and participating in Read Aloud events for the New Haven Public Schools; assisting with community clean-ups.



**YNHH participated in the inaugural Men's Health Walk and community health event.**

YNHH also coordinated Pressure Check – putting the "pressure" on hypertension initiative. This research study unites clinicians and community leaders to help lower the blood pressure of community members. Participants received a blood pressure cuff to monitor themselves at home and referred/connected to the appropriate resources to address the issue.



**Each year, YNHH staff members participate in Read Across America in partnership with the United Way of Greater New Haven, reading and donating books to elementary school children.**



**With Yale New Haven Children's Hospital's pediatric dental van, pediatric dentists and residents provide comprehensive dental care to at-risk children, promoting access to oral healthcare in the community.**



**Employees joined volunteers from community organizations to fill 1,200 grocery bags for School Break Groceries, using donations from YNHHS' GiveHealthy virtual food drive to support New Haven Public Schools families.**

# Awards and Rankings

## Recognized Among the Nation's Best

Yale New Haven Hospital continued to be recognized as among the nation's best healthcare providers in many areas.

YNHH ranked nationally in 11 of 16 specialties and first in Connecticut on *U.S. News & World Report's* annual "America's Best Hospital" listing.

Yale New Haven Children's Hospital (YNHCH), the top-ranked children's hospital in Connecticut, ranked among the best children's hospitals in the nation for five out of 11 pediatric subspecialties in the *U.S. News & World Report's* Best Children's Hospitals rankings.

*Connecticut Magazine* named more than 500 Yale New Haven Hospital-affiliated physicians as 'Top Doctors' in the magazine's annual Top Doctors list.

*U.S. News & World Report* named YNHH a 2025 High Performing hospital for Maternity Care and YNHHS' Grimes Center among the best nursing homes in Connecticut.

The Pulmonary Embolism Response Team (PERT) Consortium designated YNHH as a Pulmonary Embolism Comprehensive Care Centers of Excellence, recognizing the hospital as a leader in treating and managing pulmonary embolism.

YNHH was recognized for cardiac arrest care, earning the Get With The Guidelines-Resuscitation Target CPR and Get With The Guidelines-Resuscitation Target Survival awards from the American Heart Association.



Grimes Center staff members celebrated their *U.S. News* rankings for short- and long-term care.

# Financial Performance

## Consolidated Statement of Operations

Year ended September 30, (Amounts are in thousands)

2025

2024

|   | 2025             | 2024             |
|---|------------------|------------------|
| <b>Operating revenue</b>                                      |                  |                  |
| Net patient service revenue                                   | 4,064,232        | 4,009,071        |
| Other revenue   | 1,114,831        | 851,049          |
| Total operating revenue                                       | 5,179,063        | 4,860,120        |
| <b>Operating expenses</b>                                     |                  |                  |
| Salaries and benefits   | 1,758,112        | 1,674,155        |
| Supplies and other  | 3,232,948        | 2,919,985        |
| Depreciation and amortization                                 | 112,205          | 105,561          |
| Insurance   | 46,745           | 38,946           |
| Interest  | 26,321           | 15,847           |
| <b>Total operating expenses</b>                               | <b>5,037,805</b> | <b>4,754,494</b> |
| <b>(LOSS) INCOME FROM OPERATIONS</b>                          | <b>17,303</b>    | <b>105,626</b>   |
| <b>Non-operating losses and gains:</b>                        |                  |                  |
| (Loss) Income from investments, donations and other, net      | 232,903          | 293,830          |
| Pension costs other than service cost                         | (2,088)          | 6,276            |
| Change in fair value of swap, including counterparty payments | 9,153            | (11,782)         |
| Total non-operating gains, net                                | 239,968          | 288,324          |
| <b>EXCESS OF REVENUE OVER EXPENSES</b>                        | <b>\$222,665</b> | <b>\$393,950</b> |

## YNHH Leadership

(As of 9/30/25)

### YNHH Board of Trustees

Nita Ahuja, MD  
 William J. Aseltyn, Esq., Associate Secretary  
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### Senior Management

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#### President, Yale New Haven Health

Pamela Sutton-Wallace, MPH

#### President, Yale New Haven Hospital

Katherine Heilpern, MD, FACEP

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Michael Angelini\*

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Jon Fitzgerald\*

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#### Senior Vice President, Operations Executive Director, Heart and Vascular, Transplant, Medicine and Radiology Services

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#### Senior Vice President, Cancer Services

Lori Pickens

#### Senior Vice President Adams Neurosciences Tower Project

Pamela Scagliarini

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#### Senior Vice President and Chief Human Resources Officer

Melissa Turner\*

#### Senior Vice President and Chief Nursing Officer

Courtney Vose, DNP, RN, APRN

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Christine Andrews\*

#### Vice President, Donor Experience and Engagement

Amanda Bassett\*

#### Vice President, Patient Care Services, Smilow Cancer Hospital

Toby Bressler PhD, RN

#### Vice President, Support Services and Sustainability

Dean Caruso

#### Vice President, Patient Care Services

Katie Donohue, RN

#### Vice President, Hospitalists Services

Thomas Donohue, MD

#### Vice President, Patient Care Services

Jennifer Ghidini, RN

#### Vice President, Digestive Health, Urology, Dermatology, Ophthalmology and Surgery

Marie-Helene Gratten

#### Vice President, Smilow Cancer Hospital Network Development

Elizabeth Herbert

#### Vice President, Marketing and Communications

Robert B. Hutchison III\*

#### Vice President, Perioperative Services

Emily Jackson, RN

#### Vice President, Patient Care Services, Emergency Department and Behavioral Health

Beth Liebhardt, RN

#### Vice President, Finance

Josh Morris

#### Vice President, Principal and Planned Giving

Andrea Olczak\*

#### Vice President, Patient Care Services, Yale New Haven Children's Hospital

Lynne Sherman, RN

#### Vice President, Orthopedics

Brooke Spadaccino, RN

\*YNHHS employees with significant YNHH roles

## Medical Staff Leadership

(As of 9/30/25)

### Medical Staff Administration

#### Chief Clinical Officer

Thomas J. Balcezak, MD

#### Chief Medical Officer

Alan H. Friedman, MD

#### Medical Director, Physician Liaison Services

Sandip K. Mukherjee, MD, FACC

### Medical Staff Officers

#### President

Linda Fan, MD

#### President-Elect

Adam Mayerson, MD

#### Secretary

Kelly Olino, MD

#### Past President

Michael K. O'Brien, MD, PhD

### Department and Section Leadership

#### Anesthesiology

Lisa Leffert, MD, Chief

#### Child Psychiatry

Linda Mayes, MD, Chief

#### Dentistry

Michael P. Johnson, DMD, Chief

#### Dermatology

Keith Choate, MD, Chief

#### Diagnostic Radiology and Biomedical Imaging

Christopher Whitlow, MD, PhD, Chief

#### Emergency Medicine

Arjun Venkatesh, MD, MBA, MHS, Chief

#### Internal Medicine

Wolfram Goessler, MD, PhD, Chief

Adam Mayerson, MD, Associate Chief

#### Laboratory Medicine

Brian R. Smith, MD, Chief

Marie L. Landry, MD, Assistant Chief

#### Neurology

Pooja Khatri, MD, Chief

Joachim Baehring, MD, Clinical Vice Chief

#### Neurosurgery

Murat Gunel, MD, Chief

Philip S. Dickey, MD, Assistant Chief

#### Obstetrics and Gynecology

Hugh S. Taylor, MD, Chief

Steven J. Fleischman, MD, Associate Chief

#### Ophthalmology

Lucian V. Del Priore, MD, Chief

#### Orthopedics and Rehabilitation

Lisa Lattanza, MD, Chief

Shirvinda Wijesekera, MD, Assistant Chief

#### Pathology

Chen Liu, MD, Chief

#### Pediatrics

Clifford W. Bogue, MD, Chief

Gregory Germain, MD, Associate Chief

#### Podiatric Surgery and Medicine

Steven Vyce, DPM, Chief

David Caminear, DPM, Associate Chief

#### Psychiatry

John H. Krystal, MD, Chief

Hun Millard, MD, Vice Chief

#### Radiation Oncology

Peter M. Glazer, MD, Chief

#### Surgery

Benjamin Judson, MD, Chief

Mehra Golshan, MD, Vice Chief

#### Urology

Isaac Kim, MD, PhD, Chief

#### Yale Cancer Center

Eric Winer, MD, Director, Yale Cancer Center

Physician-in-Chief, Smilow Cancer Network

### Medical Executive Committee Members

Linda Fan, MD, Chair/President

Jill Banatoski, MD

Clifford Bogue, MD

Steven Fleischman, MD

Howard Forman, MD

Alan Friedman, MD

Gregory Germain, MD

Wolfram Goessler, MD, PhD

Murat Gunel, MD

Katherine Heilpern, MD

Benjamin Judson, MD

Lisa Lattanza, MD

Lisa Leffert, MD

Adam Mayerson, MD, President Elect

Jensa Morris, MD

Michael K. O'Brien, MD, Past President

Kelly Olino, MD, Secretary

Jonathan Siner, MD

Hugh Taylor, MD

Kevin Twohig, MD

Arjun Venkatesh, MD

Courtney Vose, CNO

Christopher Whitlow, MD, PhD

Shirvinda Wijesekera, MD

\*YNHHS employees with significant YNHHS roles

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NewHaven  
**Health**

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